

County Council

21 March 2017

Coventry & Warwickshire Sustainability and Transformation Plan (STP) – Report of the Member Working Group

Recommendation

That Council note the progress made by the Working Group since the STP was considered by Council in December 2016.

1.0 Key issues

- 1.1 On 13th December 2016 the County Council considered the published version of the Coventry & Warwickshire Sustainability & Transformation Plan (STP).
- 1.2 The associated resolution set out the County Council's position on the STP (See Appendix 1) and the required next steps:
- 1.3 Subsequently a cross-party Member Working group was established to progress this work.
- 1.4 This report summarises the progress made against the elements of the resolution made in December 2016 and sets out an updated position which is considered to be in the best interests of Warwickshire residents.

2.0 Options and Proposal

- 2.1 Set out below is an update on the respective elements of the Council resolution made in December 2016.
 - 2.1.1 **Resolution - The Council agrees that it will not consider signing up to the Coventry and Warwickshire Sustainability and Transformation Plan published on 6th December until:**
 - a) There has been full public engagement
 - b) It has been co-produced along with the Health and Wellbeing Boards of both Warwickshire CC and Coventry CC
 - c) It is rewritten in language which is accessible to the public

The Working Group understand that a revised approach to engagement and public consultation for the STP is being led by the CCGs and is currently under development. The criticality of the role of Elected Members within this has been stressed and restated to the STP Board.

A public version of the STP submission has not yet been produced. This is being prepared through the Engagement Plan referred to above. Through the STP Board the County Council's Working Group have stressed the importance of accessible and meaningful engagement material.

The Council's own approach to engagement on proposals related to the development of the Budget and the One Organisational Plans OOP has been shared with STP colleagues.

2.1.2 Resolution - The Council expects that the STP in its next stage moves to a transformational level and that an independent chair is appointed to ensure the necessary challenge.

Update –At a strategic level there is a high degree of correlation between the Health & Wellbeing Strategy, the One county Council's One Organisational Plan, notably:

- Encouraging behaviours and systems which support prevention
- Developing place-based working and evidence base
- Redefining the relationship with the public to building community capacity in support self-help
- Improving information and advice offer
- Working together with partners and the public

The Working Group have reviewed the current content of the STP workstreams as set out in the December submission. It is understood that further NHS guidance is anticipated in March 2017, but at present these workstreams appear to be under development and little further detail on content is currently available to scrutinise. At a detailed level it is therefore difficult to see how and where the County Council is both impacted and can influence the STP.

However, the Council is heavily involved in one of workstreams (Proactive and Preventive) which is led by the Local Authorities Commissioners, and builds on previous work and closely relates to our OOP proposals.

To better understand the workstreams the Working Group have requested detail of the Terms of Reference and content of each workstream.

The Working Group have further stressed the importance of understanding and subsequently managing the interdependencies between workstreams if the STP is to realise the ambition system-wide change.

The proposals for an independent chair to the STP remains unresolved. The Working Group have discussed this in detail and it is being pursued as a matter of urgency to avoid further delay in development. An issue is the perceived conflict of interest for the current Chair of the STP between his role as Chief Executive of UHCW and the future of George Eliot Hospital.

2.1.3 Resolution - The Council expects that the original intent of the STP around the integration of the health and social care systems is progressed in a way which recognises the crucial role played by social care

Update - The intended transformation of Adult Social Care by 2020 as set out in the OOP builds upon existing examples of collaboration and mutual support between the County Council and the health sector, notably the Better Together Programme. Key features of the new offer include:

- An expressed commitment to prevention and improved commitment to self help
- Enhanced access to information and advice
- Expanded community capacity to support individuals and family in the community
- Local delivery of services through a network of integrated hubs
- Access to specialist services
- Integration of services

This approach has been deliberately designed so that it will complement the STP and together with the Public Health offer, will have the greatest resonance with the Proactive & Preventative workstream. It will also have a significant impact on the future of planned and emergency care, by holding the key to managing and subsequently reducing demand in the acute part of the system.

The future funding of Adult Social Care is clearly closely bound up with the funding for the NHS both at a national and local level.

In their scrutiny of the STP the Member working Group have also acknowledged the importance of working together to secure access to any available funding linked to the STP for the benefit of the whole health & care system in Warwickshire.

2.1.4 Resolution - The Council expects that the STP workstreams will recognise local and easy access to services by the whole population of Warwickshire and Coventry as a fundamental principle

Update - Access to services at a local level within the STP proposals continues to be a key concern for Elected Members. The working group will review WCC representation on all STP workstreams to ensure that the interests of residents are appropriately represented.

Notably this will include acute services elements which may be less related to Council services, but are felt to be of critical importance to the residents which Elected Members represent – these are Urgent Care (Accident and Emergency) and Maternity Services.

3.0 Timescales associated with the decision and next steps

3.1 The Council continues to be unable to sign up to the STP in its current format.

3.2 However based upon the resolution agreed by Council in December and reflecting the, discussions of the Member Working Group it is proposed that the following principles of working are adopted:

1. Acknowledgement within the next version of the STP of the County Council as an equal and critical partner within the local health and care system
2. Assurance of democratic accountability of all decision making related to the STP where it affects quality of life for residents and/or County council Services
3. Objectivity of decision making to the benefit of the overall health & care system, particularly over organisational interests.
4. Recognition of the need for:
 - An expressed commitment to prevention and improved commitment to self help
 - Enhanced accesses to information and advice
 - Expanded community capacity to support individuals and family in the community
 - Local delivery of services
 - Access to specialist services
 - Integration of services
5. Assurance of early and meaningful engagement and consultation on decisions and service change at a local level, particularly in relation to:
 - Location and service offer from acute and primary care services
 - Location, design and function of community hubs

6. Co-design and production of services between partner organisations and with the public wherever possible

7. Support work to secure Transformational Funding for the collective benefit of system wide transformation.

3.4 In support of this the Member Working group will continue to meet with the aim of:

- Restating the formal offer of support to the STP Board and seeking agreement to the principles of working
- Continuing to explore the link between the OOP 2020 plans and the STP
- Ensuring governance arrangements meet the needs of the transformation agenda and build into the scope consideration of the alignment to the STP and wider system integration.
- Testing STP engagement material intended for the public, prior to release to ensure it is easy to understand
- Tracking approach to the development of STPs which is developing at national level.
- Working with Coventry City Council on our Authorities' offer to the STP process.

Background papers

None

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The report was circulated to the following members prior to publication: Cllr Alan Webb, Cllr June Tandy, Cllr Jerry Roodhouse, Cllr Keith Kondakor, Cllr John Holland, Cllr Howard Roberts

Appendix 1 - Council resolution – December 2016

1. That the Council believes that the approach used to develop the Coventry & Warwickshire Sustainability and Transformation Plan (STP) has been opaque and veiled in secrecy. Given how critical this Plan is to the future provision of Health and Social Care Services and the future of our local hospitals in Warwickshire, the Council urgently requests that more time is allowed for full and proper public consultation and seeks assurances that all plans for the future of the NHS are developed openly and with full involvement of the users of the service.
2. That, consequently, the Council
 - (i) Agrees that it will not consider signing up to the Coventry and Warwickshire Sustainability and Transformation Plan published on 6th December until:
 - b) There has been full public engagement
 - b) It has been co-produced along with the Health and Wellbeing Boards of both Warwickshire CC and Coventry CC
 - c) It is rewritten in language which is accessible to the public
 - (ii) Expects that the STP in its next stage moves to a transformational level and that an independent chair is appointed to ensure the necessary challenge.
 - (iii) Expects that the original intent of the STP around the integration of the health and social care systems is progressed in a way which recognises the crucial role played by social care."
 - (iv) Expects that the STP workstreams will recognise local and easy access to services by the whole population of Warwickshire and Coventry as a fundamental principle.
 - (v) Establishes a cross party scrutiny group to consider the STP.